

DARE TO DREAM

Annual Report 2025-26





फल FRUITS

- Apple (आम)
- Banana (केला)
- Orange (सेब)
- Pineapple (आम)
- Watermelon (तरबूज)
- Grapes (गुलाब)
- Pear (खजूर)
- Guava (अमरबेल)
- Jackfruit (आम)
- Coconut (काजू)
- Fig (खजूर)
- Cherry (अमरबेल)
- Wood Apple (खजूर)
- Apricot (खजूर)
- Water Chestnut (खजूर)
- Line (खजूर)
- Chickoo (खजूर)
- Change (खजूर)
- Sugar (खजूर)
- Strawberry (खजूर)
- Guava (अमरबेल)
- Jackfruit (आम)
- Coconut (काजू)
- Fig (खजूर)
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The greatest impact of Udayan is not simply providing education or livelihoods. It is helping children believe that they deserve a different future.

Many children arrive carrying the weight of stigma and diminished expectations. They have inherited not only poverty, but also the belief that certain dreams are beyond their reach.

At Udayan, children learn to dream again.

This report celebrates the courage to dream differently — for the children Udayan supports, and for Udayan itself, as we dare to imagine what more is possible for the future.

Daring to Dream ...



It is my privilege to present the Annual Report for the financial year 2025–26. This year has been one of growth, resilience and transformation for the Udayan family. Guided by our ethos of “Dare to Dream,” we have continued to

create opportunities for children from leprosy-affected and other marginalised communities to overcome adversity and build brighter futures.

During the year, we strengthened our commitment to providing a safe, nurturing residential environment. The newly constructed Mother Teresa Bhavan is now ready to accommodate 50 girls under the care of dedicated House Mothers, with plans to add further living and recreational space. The renovation of our Boys’ Residential Cottages, originally built in 1982, has created safer and more comfortable living spaces. We also modernised our kitchen and sanitation facilities, strengthened campus infrastructure and installed a 25 kW elevated solar power system, supporting essential services with more reliable electricity.

The health and well-being of every child remain at the heart of our work. During the year, we welcomed 78 new children, many with severe nutritional deficiencies and other health challenges. Through regular health monitoring, balanced nutrition and individualised care, many children showed significant improvements. We strengthened treatment and follow-up care for children affected by leprosy, referral services for specialised healthcare, and preventive initiatives including HPV vaccination for adolescent girls. We also introduced the Paediatric Symptom Checklist (PSC-Y) to identify psychosocial concerns and provide appropriate counselling and mental health support.

Education remained one of Udayan’s greatest strengths. I am delighted to share that all 36 students who appeared for the 2026 Madhyamik and Higher

Secondary Board Examinations successfully passed, achieving a 100% pass rate. Our teachers continued to use child-centred and activity-based approaches, while remedial education supported children requiring additional academic assistance.

Preparing children for independent and dignified lives remains central to Udayan’s mission. Through our vocational education partnerships, 25 young adults successfully transitioned into employment in the hospitality and healthcare sectors, earning an average starting salary of ₹19,300 per month. These achievements have strengthened their financial independence and helped improve the economic circumstances of their families.

None of these accomplishments would have been possible without the commitment of our House Mothers and House Brothers, teachers, staff, volunteers, Board members, donors and corporate partners. Their dedication, compassion and belief in every child’s potential continue to make Udayan’s work possible.

As we look ahead, we remain committed to strengthening our programmes, improving our infrastructure, expanding educational and livelihood opportunities, and ensuring that every child entrusted to our care has the opportunity to grow with dignity, confidence and hope. Together, we will continue to encourage every child to “Dare to Dream.”

On behalf of the Board of Udayan, I extend my heartfelt gratitude to all our supporters for their trust, partnership and continued encouragement. Your support continues to transform lives and make our shared vision a reality.

Warm regards,

Mohan Chandran
Chairperson, Udayan





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Leprosy Colonies We Serve ...

For 56 years, Udayan has been working with children and families affected by leprosy, reaching 21 of the 35 leprosy colonies in West Bengal, as well as one leprosy colony in Jharkhand (Gandhi Ashram).

1. Piyardoba — Bankura
2. Kalyanpur — Bankura
3. Monipur, Adra — Purulia
4. Jamunabadh — Purulia
5. Simonpur — Purulia
6. Nabadiganta, Durgapur — Paschim Bardhaman
7. Kakordanga — Paschim Bardhaman
8. Rahmatdanga — Paschim Bardhaman
9. Sitarampur Lachipur — Paschim Bardhaman
10. Barakar — Paschim Bardhaman
11. Snehapur — Paschim Bardhaman
12. Jamuria — Paschim Bardhaman
13. Bachurdoba — Jhargram
14. Nimpura — Paschim Medinipur
15. Tatigeria — Medinipur
16. Kakinara — North 24 Parganas
17. Titagarh — North 24 Parganas
18. Mangalchandi — Bankura
19. Gouripur — Bankura
20. Bishpurpur — Bankura
21. J K Nagar — Paschim Bardhaman



Director's Report: 2025-26

The year 2025–26 brought both challenges and opportunities for Udayan. As we completed 56 years of walking alongside children, young people and families from leprosy-affected communities, we witnessed many moments of pride—stories of children and families moving beyond stigma and stepping forward with confidence, dignity and hope.

The year also reminded us that dreams have no boundaries. In partnership with the Leprosy Colonies in these 56 years of long journey, we continued to create spaces where children, young people and families could dare to dream, recognise their potential and see possibilities beyond the limitations imposed by stigma and circumstance. These experiences strengthened aspirations, opened new horizons and reaffirmed our belief that when people are empowered to dream, they can shape a different future for themselves, their families and their communities.

At the heart of our work is a simple belief: every child matters, and every child deserves the opportunity to realise their fullest potential. We continued to place each child at the centre of our care and support, with a focus on quality care and opportunities to grow with confidence, dignity and hope. Recognising that quality care begins with a capable and empowered team, we invested in staff capacity through training, exposure, collaboration, shared learning, wellbeing and open communication—creating an environment where our team can give their best and every child can thrive.

We deeply value the unwavering support of our donors, partners, well-wishers and other stakeholders who continue to walk alongside Udayan. Their trust, encouragement and partnership reflect a shared belief that every child matters, every dream deserves a chance, and every child has the potential to shape a better future. Together, we have been able to turn aspirations into possibilities and possibilities into meaningful impact.

Strategic Progress & Achievements

This year, we took an important step towards one of our strategic goals with the completion of Mother Teresa Bhavan, our new girls' wing, made possible through the generous support of Petronet LNG Ltd. With this expansion, Udayan's campus now provides care and support to 310 children, with an equal number of boys and girls.

Another significant milestone was the finalisation of Udayan's Monitoring and Evaluation (M&E) system, with the support of SVP India (Kolkata). This strengthens our evidence-based approach by enabling us to systematically capture and analyse data, track progress, assess outcomes and measure programme impact, helping us make informed decisions. The programme documentation, developed alongside clearly defined programme outcomes and indicators, provided staff with clear direction and helped standardise programme delivery. It will further strengthen consistency, accountability and quality in implementation, while enabling the team to track progress and measure outcomes more effectively.

The Family Awareness Programme, planned for launch in 2027, will further deepen our engagement with the families of our children, extend the reach of our work beyond the campus and foster lasting change within the colonies.

Udayan also continued to improve its organisational processes and systems across programme operations, finance, human resources, donor management and child safeguarding, with a focus on efficiency, accountability and consistency. These efforts are helping us build a stronger, more capable and resilient organisation, better equipped to deliver meaningful impact for children and their families.



Director's Report: 2025-26

Strengthening Programme Quality & Impact

At Udayan, we believe every child deserves a safe and nurturing environment in which to learn, grow and dream of a better future. During the year, we strengthened our continuum of care across health, nutrition, education, psychosocial support and employability. Individual Child Development Plans and regular reviews provided a framework to respond to each child's needs and development opportunities, while health and nutritional monitoring, specialist medical care, preventive initiatives and improved dining facilities supported their overall wellbeing.

Care, protection and safeguarding remain at the heart of Udayan's work. We are deeply grateful to City of Joy Aid, UK for their generous support, which enabled important campus improvements, including the renovation of boys' cottages, repair of damaged boundary walls and drainage systems, replacement of the four-wheeler, installation of rooftop solar panels to strengthen our electricity supply and modernisation of the dining hall and kitchen. These investments have enhanced the safety, comfort and quality of life of children and strengthened the environment in which they live, learn and grow.

Education remained central to our work. Udayan Vidyalaya strengthened the quality of teaching through continuous mentoring and capacity-building support from the Education Consultant, enabling teachers to move from conventional methods to a participatory, child-centred approach. Regular handholding supported the use of activity-based learning and innovative Teaching Learning Materials (TLMs), creating more interactive, inclusive and joyful classrooms that encouraged children's participation and engagement.

Continuous engagement with government schools by our caregiving staff, additional academic support from qualified tuition teachers, improved learning resources and the tireless efforts of House Brothers and Mothers contributed to the positive outcomes reflected in the 2026 Board Examinations. All 27 children who

appeared for the Madhyamik (Class X) and 9 who appeared for the Higher Secondary (Class XII) examinations passed successfully, achieving a 100% pass rate, with the highest scores of 60% in Madhyamik and 65% in Higher Secondary, respectively.

Vocational training is not just about building skills; it is about transforming lives and strengthening families. Through partnerships with the Steve Waugh Foundation and SBI Life Insurance, Udayan enabled 25 young adults to complete their training and secure employment, with an average starting salary of ₹19,300 per month, while another 57 young adults are currently pursuing vocational training. These opportunities are helping young people move towards sustainable livelihoods, greater independence and increased confidence.

Financial Stewardship and Sustainability

At Udayan, we recognise that sound financial stewardship, transparency and accountability are fundamental to a strong and sustainable organisation. Observations and recommendations from quarterly internal audits, statutory audits and Governing Body reviews are incorporated into our financial and accounting processes. We also remain committed to meeting statutory requirements and submitting reports to the concerned authorities on time. During the year, Udayan made significant progress in diversifying its funding base and strengthening financial sustainability, making the organisation more resilient and better positioned to pursue its strategic priorities and mission.

Our donors are more than financial supporters; they are partners in Udayan's journey, sharing their expertise, experience and resources to create meaningful and lasting impact. We are deeply grateful to our valued partners - including City of Joy Aid UK, Azim Premji Foundation, United Way of Hyderabad, SBI Life Insurance Company Limited, Wipro Foundation, Mukul Madhav Foundation, Vijay Amritraj Foundation, Eveready Industries India Ltd., Nirmal Wires Pvt. Ltd., Shri Ambika Metallic Pvt. Ltd.,



Director's Report: 2025-26

Petronet LNG Ltd, Social Venture Partners Kolkata, and our many individual donors and sponsors - for their continued trust and commitment. With a more diversified funding base, Udayan is better equipped to plan for the long term, invest in innovation, maintain programme quality and sustain impact. In FY 2025-26, Udayan's total revenue was ₹6,97,63,943.

Communication & Visibility

During the year, Udayan continued to strengthen its visibility by sharing authentic stories of impact, transformation and hope. Our communications highlighted the achievements and aspirations of children and young people, the contribution of staff and caregivers, and the work being done to support children and families affected by leprosy. During the reporting year, we formally revamped and strengthened Udayan's YouTube channel, which serves as an important repository for films, stories and other video content documenting Udayan's work and journey over the years. Together with regular social media updates, these platforms have enabled us to give donors, partners, well-wishers and the wider community a closer view of life at Udayan and the difference their support makes.

Udayan continued to strengthen its commitment to transparency, accountability and meaningful engagement with donors, supporters and stakeholders. Through its social media platforms, Udayan regularly acknowledged and appreciated the contributions of its donors and supporters, while sharing stories of impact, achievements and the challenges encountered in its work. Udayan's work and achievements were also recognised and featured by partners such as the Steve Waugh Foundation and SBI Life Insurance through their respective social media platforms.

Accountability and partnership with the community were further strengthened through regular stakeholder consultations and parents' meetings, providing opportunities for dialogue, feedback and

shared responsibility. The periodic reporting system for donors was also strengthened, with reports being submitted accurately and ahead of agreed timelines, further reinforcing donor confidence and transparency.

A significant milestone was the launch of a 55th Anniversary film, which documented Udayan's journey through the eyes of Operations Manager Swapan Naiya, one of Udayan's first students. Featuring reflections from long-serving staff and former students, the film brought to life five and a half decades of Udayan's history, its evolution and the lives it has touched. At a time when much of this history had remained undocumented, the film served as a powerful tribute to Udayan's journey and to the generations of children, staff, caregivers and supporters who have shaped it.

The 55th Anniversary was also marked by a special celebration at Udayan, bringing together former students, staff and teachers, donors and long-standing well-wishers who returned to the campus to celebrate this important milestone. The occasion provided a rare opportunity to reconnect with members of the wider Udayan family and reflect on the relationships and shared memories built over five and a half decades. A particular highlight was the re-recording and filming of the Udayan Theme Song by the team from Muso Magic founded by Australian ARIA Award-winning singer Adam Thompson with his wife Melissa Thompson. Their generous contribution of a new, professionally produced recording and video has added a valuable new asset to Udayan's library of communications and marketing materials.

Udayan also benefited from unprecedented national visibility through the One India Run, led by Om and Rajas Satija and their incredible crew of volunteers from Australia, who undertook an extraordinary run across India to raise awareness about leprosy and funds for Udayan. The initiative generated widespread media coverage across the country, bringing Udayan's story to audiences far beyond its traditional network of supporters.

Director's Report: 2025-26

A press release issued to mark their arrival in Kolkata resulted in coverage across English, Hindi and Bengali media, highlighting both the run and Udayan's work. The run also raised approximately ₹15 lakh for Udayan, demonstrating the power of individuals and communities coming together to support the organisation's mission.

Alongside these initiatives, our communication platforms continued to build greater awareness about leprosy, its impact on families, and the importance of dignity and inclusion. Together, these efforts helped strengthen Udayan's public profile, deepen engagement with donors, well-wishers and partners, and ensure that both its present-day impact and its remarkable 55-year legacy are more widely seen, understood and preserved.

People & Organisational Development

Recognising that a strong organisation begins with a capable, supported and empowered team, Udayan continued to invest in its people, systems and organisational structure. During the year, we progressed on organisational design by clarifying roles and responsibilities, strengthening reporting relationships and introducing a more defined structure to support decision-making, accountability and collaboration. Job descriptions and individual goals were reviewed and strengthened, while the organisation's HR policy manual and processes were further refined to bring greater clarity, consistency and fairness across the organisation.

We also continued to focus on staff development, wellbeing and organisational culture. Structured induction for new staff, regular Executive Committee and Team meetings and ongoing learning opportunities helped strengthen teamwork and shared ownership. Caregivers received refresher training, with particular emphasis on alternative childcare approaches and positive parenting, enabling them to respond more effectively to the evolving needs of children. Together, these efforts are helping build a more capable, cohesive and resilient team, better equipped to deliver quality care and greater impact.

Governance & Compliances

Udayan's Governing Body meets regularly and continues to provide strong leadership, oversight and strategic guidance. As an experienced team, the Governing Body brings valuable expertise and commitment to strengthening the organisation, supporting greater accountability, effective decision-making and continuous improvement across our programmes and operations.

Compliance and safeguarding remain integral to Udayan's organisational culture. We continued to meet applicable statutory and regulatory requirements relating to society registration, FCRA, Income Tax, CSR, labour laws and child protection. Regular training was also organised to reinforce our Child Protection and POSH policies, systems and accountability, ensuring a safe and respectful environment for both children and staff. For Udayan, safeguarding goes beyond compliance—it is about building trust and ensuring that every child feels safe, valued and supported to thrive.

Way Forward

As Udayan moves forward, we remain committed to keeping every child at the centre of our work while continually strengthening the quality of care, education, wellbeing and opportunities we provide. Our focus is to help every child and young person grow into a healthy, confident, dignified and independent adult. The road ahead will bring challenges, but also new possibilities. With a committed team, stronger systems, an enabling organisational culture and the continued trust of our donors, partners and well-wishers, Udayan is well positioned to deepen its impact among children and families affected by leprosy. Together, we will continue to dare to dream and help every child build a brighter future.

K L George
Director – Udayan





CENTRO
BENEDETTA
D'INTINO
OF
UDAYAN

1. Home, Health & Well-being

At Udayan, children come to us carrying not just the burden of poverty but also the effects of exclusion, malnutrition, illness and trauma. Our Home, Health & Wellbeing Program is designed to provide the foundation of a safe, nurturing childhood. From caregiving with a focus on empathy and positive parenting, to nutrition, hygiene, medical care, and a healthy living environment, this program ensures that children grow up in conditions where they can truly thrive. The focus is on holistic development—physical, emotional, and mental—to give every child the best start in life.

HOME - HIGHLIGHTS

- **Parenting – Creating a Family-like Home**

At Udayan, every child grows up in a loving, family-like environment under the care of dedicated House Brothers and House Mothers. More than caregivers, they are trusted mentors and parental figures who provide guidance, protection, and emotional support. Together, the Udayan family celebrates every child's birthday, applauds their achievements, comforts them during difficult times, and listens to their concerns with compassion. This nurturing environment helps every child feel respected, loved, heard, and secure. The commitment of our child care staff remains at the heart of Udayan's child-centred approach, ensuring that every child experiences the warmth, stability, and belonging of a true home.

- **Provision of Essential Clothing and Footwear**

Throughout the year, Udayan ensured that every child received essential clothing and personal items to support their health, comfort, and dignity. Children were provided with home dresses, school uniforms, nightwear, T-shirts, sandals, shoes, socks, and undergarments. Winter sweaters were generously arranged by our Treasurer, Ms. Amrita Isaac Roy, ensuring that every child remained warm during the colder months.

- **Staff Exposure Visit**

To promote continuous learning and professional development, all Udayan staff participated in an exposure visit to Joygopalpur Gram Vikash Kendra, an organisation with a residential child care model similar to Udayan, where children are nurtured in a family-like environment and supported to realise their full potential. The visit provided valuable insights into community engagement, programme implementation, and institutional management. It encouraged knowledge sharing, strengthened teamwork, and inspired the adoption of best practices.

- **Capacity Building of Staff**

Udayan continued to invest in staff development through a range of capacity-building programmes. Teachers participated in training on Foundational Pedagogy and Teaching-Learning Practices with support from the Wipro Foundation. House Brothers and House Mothers received training on Alternative Parenting and Child Development, while staff also attended Library Development Training conducted by Bookworm. The Director and Assistant Director completed the Organisation Design and Development Programme supported by the Wipro Foundation, strengthening leadership, organisational systems, strategic planning, and programme effectiveness. They also participated in training on Personal and Organisational Well-being, which emphasised staff well-being, collaborative leadership, and building a positive organisational culture.

1. Home, Health & Well-being

INFRASTRUCTURE - HIGHLIGHTS

- **Mother Teresa Bhawan Launch Increases Capacity**

The newly constructed Teresa Bhawan is now ready to accommodate 50 girls, providing them with a safe, spacious, and nurturing residential environment. Two House Mothers will reside in the building to ensure continuous care, supervision, and emotional support for the children. Looking ahead, Udayan plans to construct the first floor of Teresa Bhawan, which will allow the girls' residential accommodation to be shifted upstairs while converting the ground floor into a dedicated recreational and activity space. This planned expansion will significantly enhance the quality of residential care and provide children with greater opportunities for recreation, learning, and holistic development.

- **Renovation of Boys' Residential Facilities**

The boys' residential cottages, originally constructed in 1982, underwent extensive renovation during the year with generous support from City of Joy Aid UK. The renovation aimed to create a safer, more comfortable, and child-friendly living environment. The work included exterior weatherproofing of walls, interior plastering and repairs, improved storage facilities by repurposing bunk beds previously donated by City of Joy Aid UK, installation of additional storage cabinets on the first floor, better allocation of space for recreation, sleeping, and self-study activities, installation of new bunk beds, and the creation of a separate room for residential staff. These improvements have significantly enhanced the quality of residential care for Boys at Udayan.

- **Improved Staff Facilities**

To further strengthen residential care, dedicated accommodation was created for House Brothers within the boys' cottages. Separate rooms were provided on the same floor as the children's dormitories, enabling caregivers to remain easily accessible while ensuring they have comfortable and appropriate living quarters. Improved staff accommodation has enhanced supervision, strengthened child protection, and enabled caregivers to provide more focused guidance, emotional support, and individual attention to the children.

- **Renovation of Girls' Residential Facilities**

Significant improvements were made to the bathroom and bathing facilities of Nivedita Bhavan to enhance hygiene, safety, and accessibility. Existing Western-style toilets were converted into Indian-style toilets to better suit the needs of younger children. The renovation also included upgrading the drainage system, constructing a new septic tank, and developing dedicated bathing and changing areas for girls. These improvements have created a safer, more hygienic, and child-friendly environment for the girls.

- **Enhancing Sanitation Facilities**

With generous support from the Govardhan Foundation, Udayan renovated the bathroom facilities for both children and staff during the year. The Foundation also supported the development of a dedicated bathing and clothes-washing area for the girls adjacent to Nivedita Bhavan. This increased the number of toilets and urinals available to children, while enabling bathing and clothes washing to take place in a separate, purpose-built facility. Importantly, this will help protect the structure of the old Nivedita Bhavan building from dampness and water seepage. The upgraded facilities provide children and staff with cleaner, more hygienic and comfortable sanitation facilities, contributing to better health, dignity and overall well-being. This investment reflects Udayan's commitment to creating a safe, healthy and supportive living and working environment for all.

- **Future Infrastructure Improvement Plan**

As part of its commitment to providing a safe and enabling environment, Udayan has planned several infrastructure improvements for the coming year. Repair and maintenance work will be undertaken at the Fred Kahl Health Centre and Udayan Vidyalya to address structural wear and improve the functionality of both facilities. In addition, a new 20,000-litre overhead water storage tank is planned to ensure an uninterrupted water supply across the campus. These initiatives will further strengthen the quality of healthcare, education, and residential services provided to the children.

1. Home, Health & Well-being

- **Modernisation of Kitchen Facilities**

To improve food safety, hygiene, and operational efficiency, Udayan undertook a major renovation of its central kitchen with generous support from City of Joy Aid UK. The upgraded kitchen now includes a modern chimney system, improved cooking ovens, renovated flooring and wall tiles, dedicated wash basins for cleaning vegetables and handwashing, and organised storage racks for utensils. Children's utensils are now centrally stored in the kitchen, from where meals are served in the dining hall. These improvements have strengthened hygiene standards, improved workflow, and enhanced the overall quality and safety of meal preparation.

- **Centralised Elevated Solar System**

Udayan has significantly strengthened its renewable energy infrastructure with the installation of a new 25 kW elevated solar power system, supported by City of Joy Aid UK. This builds on the 15 kW solar capacity previously installed with support from Deloitte, with panels located above Udayan Vidyalaya and the kitchen. The new elevated structure consolidates solar generation while making more efficient use of the available space on campus. Of the new 25 kW capacity, 15 kW is grid-connected and 10 kW is off-grid, ensuring that the frontal section of the Udayan campus continues to have access to power even during electricity outages. The expanded solar infrastructure will reduce dependence on conventional electricity, improve the reliability of power supply and contribute to a more sustainable and resilient Udayan campus.

HEALTH - HIGHLIGHTS

Strengthening Nutrition and Dietary Support

To promote the healthy growth and development of every child, Udayan revised its nutrition chart in consultation with our visiting Paediatrician, Dr. Arpan Saha, and our Secretary, Dr. Annamma 'Sue' John. The revised meal plan ensures a balanced and nutritious diet with adequate daily protein intake and essential nutrients required for growing children.

The nutrition plan was also designed to meet children's dietary needs during periods of illness, enabling them to receive wholesome meals without requiring separate special diets while supporting faster recovery and overall well-being.

- **Sustainable and Resilient Cooking Practices**

During the reporting year, disruptions in the supply of cooking gas due to international geopolitical developments posed operational challenges. To ensure uninterrupted preparation of four nutritious meals each day, Udayan revived its traditional firewood-based cooking system using earthen chulhas. A significant portion of the firewood is sustainably sourced from dry branches collected within Udayan's eight-acre campus, while the remaining requirement is procured externally. Today, meals are prepared using a combination of firewood and LPG cooking, which has reduced fuel costs while ensuring uninterrupted food services.

- **Improving the Dining Environment & Hygiene**

The dining hall was upgraded to create a cleaner, more comfortable and organised environment for children and staff. Children now sit together on clean floor mats during meals, fostering a sense of togetherness and encouraging orderly mealtime routines, while benches provide comfortable seating for staff.

A dedicated storage area for children's utensils was also created next to the washing area. Children now collect their plates before meals and return them after use, eliminating the need to carry utensils back to their residential cottages. This has improved hygiene and organisation while encouraging children to take greater responsibility for their daily routines.

The dining hall renovation was generously supported by City of Joy Aid UK, significantly enhancing the overall dining experience.



1. Home, Health & Well-being

- **Strengthening Nutritional Well-being**

Children admitted from leprosy-affected colonies often arrive with significant nutritional deficiencies. During the reporting year, Udayan admitted 78 new children, of whom 53 children (67.94%) between the ages of 6 and 10 years were identified as having a low Body Mass Index (BMI). Through individualised nutrition plans, regular health monitoring, medical supervision, and continuous follow-up, 24 children successfully recovered from low BMI during the year, while the remaining children continue to show steady improvement. These interventions reflect Udayan's continued commitment to restoring and maintaining children's nutritional health.

- **Integrated Care & Support**

Udayan remains committed to the early identification, treatment, and management of leprosy. During the reporting year, comprehensive medical care was provided to five children diagnosed with leprosy, of whom three have successfully completed treatment and recovered. Among the 78 newly admitted children, seven were placed under medical observation following the detection of suspicious skin patches. Early diagnosis, timely referral, and prompt initiation of treatment continue to ensure better health outcomes while preventing disability and reducing stigma.

- **Critical Healthcare & Medical Treatment**

Udayan continues to facilitate access to specialized healthcare services for children requiring advanced medical treatment. During the reporting period, Bajrangi Machua, previously diagnosed with Follicular Neoplasm (Bethesda Category IV) of the thyroid gland, was referred to R. G. Kar Medical College and Hospital for further consultation with Dr. Debobrata Biswas. Following evaluation, additional investigations, including neck ultrasonography (USG), blood tests, and Fine Needle Aspiration Cytology (FNAC), were advised to determine the next course of treatment. Another child, Kunal Das, required emergency medical intervention for acute appendicitis and underwent a successful appendectomy at Sarada Seva Sadan under the care of Dr. Joydip Mondal.

- **Referral Services for Advanced Medical Care**

Udayan remains committed to ensuring access to timely and appropriate healthcare. Children requiring specialized investigations or advanced treatment are referred to government hospitals, private healthcare facilities, and diagnostic centres based on the recommendations of visiting medical specialists. During the reporting year, 23 children were referred for specialized consultations and treatment for ENT, dental, abdominal pain, skin infection, and asthma treatment. These referral services have enabled early diagnosis, continuity of care, and improved health outcomes for children with complex medical needs.

- **Cervical Cancer Prevention & HPV Vaccination**

As part of its commitment to preventive healthcare, Udayan partnered with the Bandipur Primary Health Centre to conduct an awareness programme on cervical cancer prevention and the importance of Human Papillomavirus (HPV) vaccination. Following parental consent, the vaccination programme targeted girls aged 14 years. Of the 12 eligible girls, six received the HPV vaccine during the reporting year, while the remaining girls are scheduled to receive the vaccine in the next phase. This initiative represents an important step towards strengthening adolescent health and promoting preventive healthcare practices among girls.

- **Preventive Health Screening & Medical Camps**

Regular preventive health camps remain an integral part of Udayan's healthcare programme. Throughout the year, children received comprehensive skin, eye, ear, and dental health screenings in collaboration with government hospitals and medical professionals. Healthcare services were further strengthened through collaborations with Neotia Bhagirathi Woman and Child Care Centre and Swami Vivekananda University, where specialised medical check-up camps were organised. These partnerships enabled children to benefit from expert medical consultations, comprehensive health assessments, timely diagnosis, and referrals for further treatment whenever required.

1. Home, Health & Well-being

WELL-BEING - HIGHLIGHTS

- **Counselling & Psychosocial Support**

Udayan continued to prioritise the emotional and psychosocial well-being of children through regular counselling, group sessions and value education. During the year, the Paediatric Symptom Checklist – Youth Version (PSC-Y) was introduced as a standardised tool to identify emotional and behavioural needs. Based on the assessment, 103 children were identified as requiring additional psychosocial support, with individual care plans developed to address their specific needs.

- **Individual and Group Support**

Regular one-to-one counselling was provided to 97 children, addressing emotional and behavioural concerns, self-esteem, anger management, socialisation and adjustment to residential and academic life. In addition, 50 group counselling sessions created safe spaces for children to discuss emotional resilience, healthy peer relationships, adolescent health and informed life choices, while developing coping and life skills.

- **Specialised Psychological Support**

Children requiring more specialised intervention received individualised support based on professional assessment. One such case was Saraswati Singh (name changed, 8 years), who was referred for psychological assessment after difficulties with attention, communication and classroom learning were observed. Based on the psychologist's recommendations, Udayan worked with her teachers, caregivers and residential staff to introduce structured learning strategies, counselling, positive reinforcement and regular follow-up. This coordinated support strengthened her confidence and improved her learning experience, reflecting Udayan's commitment to personalised care that enables every child to reach their potential.







Kalyani Finds Her Strength ...

Kalyani Kumbhakar comes from Jamunabad Leprosy Colony in Purulia. She has two siblings. When Kalyani was just six or seven years old, she, her mother and her younger brother were all affected by leprosy. After learning of their condition, her father abandoned the family. He forced them to leave their home before marrying another woman. With nowhere else to go, Kalyani, her mother, and her siblings took shelter with their maternal uncle.

However, as the family struggled financially and there was very little space, they could not stay there for long. Kalyani's mother faced the difficult responsibility of caring for her children while living with leprosy and extreme poverty. Her limited income from begging by the roadside was barely enough to meet their basic needs.

Proper medical treatment and nutritious food were difficult to afford. Living in an unhygienic environment, eating irregularly, and not receiving regular leprosy treatment further affected Kalyani's health. Her immunity became weaker, and the disease progressed, leaving a prominent white patch on her face. She gradually became undernourished and physically weak. She was often tired and withdrawn, and had little energy to study or participate in activities.

At this difficult time, the family came in contact with Udayan. This became a turning point in Kalyani's life. At Udayan, Kalyani found an environment where she could grow and discover her potential.

The daily routine brought structure to her life - from getting up early in the morning and having meals on time to receiving care and guidance from caregivers. Most importantly, she had a safe home where she could live, learn, and grow without fear or discrimination.

Under regular medical supervision, Kalyani completed two years of Multi-Drug Therapy (MDT). She received regular health check-ups, nutritious meals, and continuous care from trained paramedical staff. Gradually, with proper treatment, good nutrition, emotional support, and care, her health began to improve.

As her strength returned, something else began to change - her confidence. Kalyani became more active and started participating in school and activities at Udayan. Her leadership qualities were noticed, and she was selected as her class monitor. Her talent in dance and sports was also identified and encouraged. With regular opportunities to practise and participate, she took part in competitions and won several medals.

Alongside her health and personal growth, Kalyani continued her education. Despite the difficult circumstances of her childhood, she remained determined and successfully passed her Higher Secondary (Class XII) Board Examination with 53% marks.

Today, Kalyani's journey shows that healthcare is not only about treating an illness. For a child facing poverty, stigma, and neglect, timely treatment, nutritious food, emotional support, and a safe home can help restore much more than physical health. They can bring back confidence, discover hidden abilities, and create the hope to move forward.



উদয়ন বিদ্যালয়

আমরা পেরেছি

এপ্রিল

মাসের উদয়ন বিদ্যালয়ের

- লেখা, পড়া ও গণিতে আমি এগিয়ে আছি, আমার নাম
- ব্যবহারে ও নিয়ম মনায় আমি এগিয়ে আছি, আমার নাম
- আমি দ্বিহিত্ব নই, সাহায্য করি, মারামারি করি না, আমি হলাম
- আমি গান, নাচ, শরীরচর্চা, আঁকা ইত্যাদি বিষয়ে এগিয়ে আছি

বিশ্বজিৎ

হানসিদ্দা

দীপেন্দ্র বাউর

তনুয়া গোলদা

সিয়া কর্মকার

সাজেন মান্ডি

আরোহী গুপ্তা

সবন ঝাংজো

আক্ষিত্ত মিত্র

ধুম্মি হাঁসদা

2. Education

Education is the bridge that connects children to opportunity, and at Udayan it is a central pillar of our work. Many of our children are first-generation learners, entering school late or having faced interruptions or developmental delays which affect their studies. The Education Program ensures that they not only catch up but do well, with consistent academic support, mentoring, and access to digital learning tools. Alongside formal schooling, Udayan Vidyalaya and our partner schools offer a supportive ecosystem where teachers, caregivers, and counsellors work together to unlock each child's potential. The aim is not just academic progress, but confidence, curiosity, and a love for learning that will serve them for life.

EDUCATION - HIGHLIGHTS

- **Board Examination Performance**

The 2026 Board Examination results reflected the dedication and hard work of Udayan's students and teachers. A total of 27 students appeared for the Madhyamik (Class X) Examination and 9 students appeared for the Higher Secondary (Class XII) Examination. All 36 students successfully passed, achieving a 100% pass rate. The highest score in the Madhyamik Examination was 60%, while the highest score in the Higher Secondary Examination was 65%.

- **Reaching the Most Vulnerable Children**

During the year, Udayan enrolled 14 out-of-school children from Dev Nagar Leprosy Colony, one of the most deprived leprosy colonies in the region. All the children were Hindi-speaking, had dropped out of school, and had experienced significant learning loss. Although admitting them posed considerable challenges, Udayan responded to the urgent appeal of their families, who feared the children would become vulnerable to substance abuse and antisocial activities if left without educational support. A dedicated Hindi teacher provided six months of intensive remedial education, after which all the children were successfully enrolled in Hindi-medium schools, giving them a renewed opportunity to continue their education and build a brighter future.

- **Strengthening Parental Engagement**

During the year, Udayan introduced formal Parent-Teacher Meetings (PTMs), marking an important step in strengthening relationships with families and creating a more collaborative approach to supporting each child's development. Two PTMs were held during the year, with active participation from parents, caregivers and teachers. The meetings provided an opportunity to discuss each child's academic progress, behaviour, strengths and areas requiring additional support, while enabling families and teachers to work together more closely to support children in their educational journey. They also created an important forum for parents to better understand their children's experiences at Udayan and for the school to hear directly from families.

- **Innovative Teaching Learning Materials**

Teachers at Udayan Vidyalaya, together with children, developed innovative Teaching Learning Materials (TLMs) aligned with the curriculum to make classroom learning more engaging and interactive. Children actively participated in designing and preparing these materials based on their understanding of different subjects, fostering creativity, ownership, and hands-on learning.



2. Education

- **Strengthening Learning - Remedial Support**

In alignment with the West Bengal curriculum and age-appropriate learning requirements, regular classes were conducted for children from Classes I to IV between 10:00 a.m. and 4:00 p.m. During the first six months, remedial classes were organised after lunch for children requiring additional academic support to strengthen their foundational learning. Teachers also reinforced classroom learning through revision sessions and regular homework, helping children complete their learning cycle effectively.

- **6. Monthly Assessment and Progress Monitoring**

To ensure continuous improvement in learning outcomes, Udayan Vidyalaya conducted monthly assessments for students from Classes I to IV. These assessments helped teachers identify learning gaps, monitor each child's progress, and plan remedial support and activity-based teaching strategies tailored to individual learning needs.

- **Strengthening Secondary Education**

Children from Class V onwards continued their education in government secondary schools. Regular school attendance was ensured, with House Brothers and House Mothers accompanying children during school drop-off and pick-up. Daily self-study hours were closely supervised, with caregivers providing academic guidance, clarifying doubts, and encouraging effective study habits.

- **Academic Enrichment through Tuition Support**

Students from Classes VII to X received additional tuition support in English, Mathematics, and Science to strengthen conceptual understanding and improve academic performance. Special emphasis was placed on Mathematics through simplified teaching methods, regular practice, and easy memorisation techniques. House Brothers with a science background also conducted additional Mathematics classes, reinforcing Udayan's belief that consistent self-study and guided practice lead to improved learning outcomes.

- **Supporting Educational Aspirations**

During the reporting year, Udayan began supporting selected boys to continue their higher secondary education while residing at the home. Based on academic performance, discipline, behaviour, and economic need, Krishna Koibarta was selected for this support. Aspiring to join the Indian Army, Krishna also enrolled in the National Cadet Corps (NCC) at his school, and Udayan continues to support him in pursuing both his educational and career aspirations.

- **Promoting Reading through Library Education**

Weekly library sessions were conducted to promote reading habits, language development, and critical thinking among children. Storytelling, book talks, read-aloud sessions, and independent reading encouraged children to explore books with interest and confidence. Following capacity-building support from Bookworm, two skill development staff members, the Programme Manager, one House Brother, and the Counsellor jointly facilitated these library sessions, making the library a vibrant learning space for children.

- **Digital Learning**

Udayan continued to strengthen children's digital literacy through regular computer education in collaboration with the NIIT Foundation for all 310 children. The programme provided practical training in Microsoft Word, Excel, PowerPoint and Paint, enabling children to develop essential digital skills, creativity and confidence in using technology for learning and future opportunities. In today's increasingly digital world, these skills are essential for further education and enhance children's employability and employment prospects as they transition into the workforce.

- **Children's Skill Enhancement Programme**

Children from Classes VIII to X participated in skill development programmes on Tally Prime, Communication and Grooming, Retail, and Video Editing. These workshops enhanced practical skills, built confidence, and provided career-oriented exposure, preparing children for future educational and employment opportunities.

2. Education

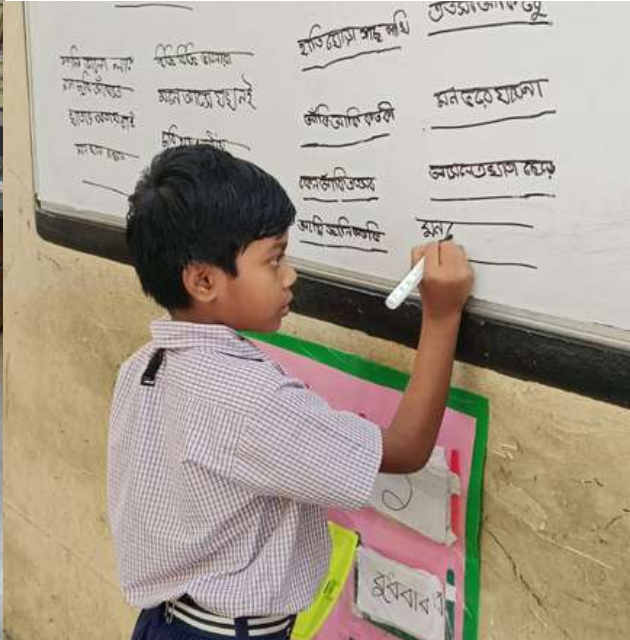
- **Educational Outdoor Visits**

Educational exposure visits were organised to complement classroom learning by providing children with experiential learning opportunities. These visits exposed children to new environments, enhanced their understanding of academic concepts through real-life experiences, and encouraged curiosity, observation, and critical thinking. During the reporting period our primary children visited Science City - the largest science centre for children in Kolkata - and Secondary children visited Bankura Bishnupur, famous for its 17th and 18th-century terracotta temples.

- **Capacity Building & Handholding Support**

During the reporting year, Udayan Vidyalaya strengthened the quality of teaching through continuous mentoring and capacity-building support from our Education Consultant, Dr. Ashis Kumar Das. Teachers successfully transitioned from conventional teaching methods to a participatory, child-centred approach. Regular handholding sessions enabled them to adopt activity-based learning practices and develop innovative Teaching Learning Materials (TLMs), creating more interactive, inclusive, and joyful classrooms that enhanced children's participation in the learning process.







From Dropping Out to Dreaming Big

At 18, Supriya Koibarto is a young woman with a dream for her future. She grew up in Simonpur Leprosy Colony in Purulia, one of West Bengal's well-known leprosy colonies. Located about 3 km from the main town, across paddy fields and away from the mainstream community, the colony is home to families affected by leprosy for generations. Some residents have been cured but continue to live with disabilities, while others remain under treatment. The Leprosy Mission established one of its early hospitals here in the 1960s.

Supriya grew up in extreme poverty and faced the stigma associated with leprosy. Her father was a seasonal labourer who found work for only 15–16 days a month, earning around ₹3,000 to support the family. Her mother cared for Supriya, her younger brother Shivshankar and elderly parents-in-law.

The family faced additional challenges when Supriya's grandfather, who had severe leprosy-related disabilities and had lost his eyesight, needed extensive care. Later, her father was also diagnosed with leprosy. As the family's only earning member, he had to manage his treatment while continuing to work and support the family. With limited income and growing responsibilities, the children's education became increasingly difficult to sustain. Eventually, Supriya and her brother dropped out of school.

Her life took a different turn when her family came in contact with Udayan. She found a safe and caring environment where she was treated with dignity and without discrimination.

She received nutritious food, healthcare, education, counselling and opportunities to participate in activities. With regular care and nutrition, she recovered from malnutrition and gradually became healthier, more confident and responsible.

Initially, Supriya struggled with her studies. Encouragement from her teachers and caregivers, along with career counselling, helped her recognise the importance of education and think about her future. From Class IX onwards, she began taking her studies more seriously and her academic performance improved.

She scored 40% in her Madhyamik (Class X) Examination. Determined to do better, she worked harder and spent more time studying. In 2025, her efforts paid off when she passed her Higher Secondary (Class XII) Board Examination with 65%—the highest score among the students in her batch at Udayan.

Today, Supriya dreams of becoming a nurse. Having experienced care and kindness during difficult times, she hopes to provide the same support to people who are sick and vulnerable.

She is now preparing to pursue a nursing course. Her journey from a child who dropped out of school because of poverty and leprosy-related stigma to a young woman with a clear ambition for her future shows what can happen when children are given care, education, encouragement and the chance to believe in themselves.



3. Employability

Preparing children for independent adulthood is at the heart of Udayan's mission, and the Employability Program plays a key role in this transition. It equips adolescents and young adults with the skills, confidence, and resilience they need to build sustainable futures. Through career awareness, digital and language training, vocational courses, internships, entrepreneurship opportunities, and job placements, this program bridges the gap between education and employment. The goal is not only to place young people in jobs but also to empower them to create livelihoods, support their families, and integrate fully into society with dignity and independence.

EMPLOYABILITY - HIGHLIGHTS

- **Career Guidance & Corporate Exposure**

Udayan organised two career counselling programmes for students from Classes VIII to XI, helping them explore their interests, strengths, career options and the importance of education and skill development. Students also visited the Deloitte office, gaining first-hand exposure to a corporate work environment and insights into workplace culture, communication, teamwork and career pathways.

- **Expanding Vocational Choices**

Udayan continued to provide young adults with access to industry-relevant vocational training through partnerships with the Steve Waugh

Foundation and SBI Life Insurance. Courses included Hotel Management, General Nursing & Midwifery (GNM), Web and Graphic Designing, Diploma in Electrical Engineering, OT Technician, Computer Applications and Back Office, and Automobile Engineering.

During the year, Udayan also expanded the range of career options available to students with the introduction of a Diploma in Physiotherapy Technology (DPT) at George Telegraph Training Institute. These newer courses provide alternatives to traditional career pathways and enable students to pursue careers aligned with their interests, aptitude and emerging employment opportunities.

- **Vocational Training & Employment Outcomes**

During the reporting period, 25 students successfully completed their vocational training — 14 supported by the Steve Waugh Foundation and 11 by SBI Life Insurance. All 25 were placed and are now employed with reputed organisations, primarily in the hospitality and healthcare sectors. Their average starting salary was ₹19,300 per month. At the end of the reporting period, 57 students were pursuing vocational training, including 31 supported by SBI Life Insurance and 26 by the Steve Waugh Foundation. Beyond financial independence, employment is helping young people build confidence, dignity and greater acceptance within mainstream society, while contributing to improved livelihoods for their families.

- **Transforming Family Livelihoods**

The impact of employability extends well beyond the individual young person. On average, monthly family income increased from ₹4,500 to ₹23,800 following employment, representing an increase of more than 400%. This additional income can transform the prospects of an entire family — helping meet essential needs while enabling greater investment in siblings' education, better housing, healthcare, transport and other factors that contribute to improved quality of life and long-term family well-being.

3. Employability

- **Institutional Partnerships**

Udayan has built strong, long-standing relationships with colleges and training institutes that provide vocational education and support students through to employment. Partners such as the International Institute of Hotel Management (IIHM), International Institute of Nursing and Research (IINR), MTA Learning Institute and George Telegraph Training Institute have worked with Udayan over the years to make vocational training more accessible to students from financially vulnerable families. These relationships have enabled Udayan to secure reduced course fees, while several institutions also provide hostel accommodation on campus, easing the financial and practical challenges of pursuing training away from home.

Our institutional partners also support students through internships, placements and connections to potential employers. These long-standing relationships have therefore become an important part of Udayan's employability model — helping young people access training, remain engaged through to completion and transition successfully into the workplace.

- **Education-to-Employment Transition**

Udayan's Education and Employability Coordinator plays a key role in supporting young people as they transition from education to employment. By assessing each student's academic performance, personality, aptitude and interests, the coordinator guides them towards appropriate vocational courses and career pathways. This personalised support helps students choose the right courses, remain engaged and complete their training, while also supporting them through the placement process. It is an important part of Udayan's approach to helping young adults build sustainable livelihoods.







From Begging, To Mahindra!

Arjun Bauri first came in contact with Udayan when he was just six years old. During a field visit, a Udayan staff member saw him begging with his father and younger brother at Jharia Railway Station. Arjun's father was severely affected by leprosy, with disabilities in both hands that prevented him from earning a regular income. He would take his sons with him on a wooden cart to nearby railway stations to beg, while occasionally taking up risky work in the nearby coal mines. Arjun's mother was a homemaker, and the family had four children. Their circumstances became even more difficult when Arjun's elder brother was also affected by leprosy. Poor health, inadequate hygiene, stigma and a lack of basic facilities were part of their daily lives.

The Udayan staff member approached Arjun's father and explained how Udayan could give his sons the opportunity to study and build a better future. He later visited the family's home in Balugada, Dhanbad, and explained that Udayan would provide education, healthcare, nutritious food, care and a safe environment for the children. He left his contact details with Arjun's father and asked him to get in touch if he wished to send his sons to Udayan.

Within a week, Arjun's father called and brought both his sons to Udayan, hoping to give them the opportunity to study and build a better life.

Coming to Udayan changed Arjun's life. For the first time, he experienced a safe and caring environment. Simple things that many children take for granted were new experiences for him.

Arjun remembers how, during his early days at Udayan, receiving a full plate of food brought tears to his eyes. When he was begging with his father, getting enough food was never certain.

Life at Udayan opened a new world for Arjun. He played with friends, learned football, took part in cultural activities and experienced the sense of belonging that had been missing from his childhood. Having missed important years of early learning, Arjun initially struggled with his studies. With encouragement from his teachers, he gradually caught up and completed school, scoring 50% in his Higher Secondary examination.

Interested in automobiles, Arjun wanted to develop practical skills that could lead to employment. With Udayan's support, he enrolled in a two-year Diploma in Automobile at MTA Learning Pvt. Ltd., gaining technical and practical skills as well as workplace discipline, communication skills and confidence.

In 2025, after completing the course, Arjun was placed as Pre-Delivery Inspection (PDI) Staff at the Mahindra Ranchi Unit. He now earns approximately ₹15,000 a month and is proud to support himself and contribute to his family's well-being.

For Arjun, this is just the beginning. He hopes to gain experience, secure his first employment certificate and eventually move into a better-paying job. His journey from begging at a railway station as a six-year-old to earning a livelihood with dignity is a powerful reminder of what education, skills and opportunity can make possible.



4. Personality Development & Extra-Curricular

A well-rounded childhood goes beyond classrooms, and Udayan believes in nurturing every child's creativity, confidence, and leadership. The Extra-Curricular Program opens up avenues for sports, arts, music, dance and theatre, giving children opportunities to express themselves and build vital life skills. These activities foster teamwork, discipline, emotional intelligence, and social inclusion—helping children overcome stigma and build pride in their identities. Whether performing on stage, representing their school in tournaments, or learning self-defense, children discover talents and strengths that prepare them for life beyond Udayan.

EXTRA CURRICULAR - HIGHLIGHTS

- **Dance & Cultural Development**

Dance continued to provide children with an avenue for creative expression, discipline and confidence-building, with 214 children receiving regular training during the year. Among them, 50 girls trained in Kathak classical dance appeared for their examinations, with results awaited. Children also performed in cultural programmes organised by Udayan and their respective schools, giving them opportunities to develop stage confidence and showcase their talents.

- **Music Education & Performance**

A total of 207 children participated in regular music classes covering Rabindra Sangeet, Nazrul Geeti and Adhunik Bengali songs. Beyond developing musical ability and an appreciation of Bengali culture, the classes encourage concentration, self-expression and confidence. Children are preparing to appear for their music examinations in the coming year. Three children — Anamika Pradhan, Jayita Mahato and Sujata Giri — also represented Udayan in a Rabindra Sangeet Competition organised by The Asiatic Society, providing an opportunity to perform before a wider audience and demonstrate their growing musical abilities.

- **Drama & Creative Expression**

Weekly drama classes engaged 31 children, using theatre as a means to develop communication, creativity and self-expression. Through performance and group activities, children learn to work collaboratively, express themselves with greater confidence and appreciate different perspectives. The experience of speaking and performing in front of others also helps children become more comfortable communicating in unfamiliar situations — an important life skill that can support them in interviews, the workplace and day-to-day professional interactions.

- **Yoga, Sports & Physical Well-being**

Physical activity remains an important part of Udayan's approach to children's overall well-being. Regular yoga sessions engaged 298 children during the year, helping improve flexibility, physical fitness, concentration and emotional well-being. Football coaching was provided to 62 children, helping them develop fitness, teamwork, discipline and sportsmanship. Udayan also encourages children to test themselves in competitive settings. During the year, Krishna Kaibarto represented his school at the District-Level Shot Put Competition, demonstrating the sporting spirit of Udayan's children.

4. Personality Development & Extra-Curricular

- **Fostering Belonging & Responsibility**

Children are also encouraged to take ownership of their shared environment and contribute to everyday life at Udayan. They participate in keeping the campus clean, maintaining gardens and the kitchen garden, assisting kitchen and maintenance staff, and supporting House Brothers and House Mothers in caring for younger children.

These everyday responsibilities are an important part of learning to live and work together. They help children develop empathy, cooperation, respect for others and shared spaces, while fostering a strong sense of belonging to the Udayan family.

- **Promoting Gender Sensitivity & Inclusion**

As part of Udayan's commitment to equality and inclusion, adolescent children participated in orientation sessions on gender diversity and gender sensitivity. The sessions encouraged children to understand and respect individual differences, question stereotypes and develop more positive and respectful attitudes towards people of all genders. These conversations are helping foster greater empathy, mutual respect and healthy relationships within the Udayan community.

- **Values-Based Education**

All the children of Udayan are provided with regular Moral and Value Education classes as an important part of their overall development. These sessions aim to help children understand and practise values such as honesty, kindness, respect, responsibility, empathy, discipline, cooperation and compassion in their daily lives. The classes are conducted in an interactive and child-friendly manner through stories, discussions, role plays, real-life examples, group activities, games and reflection exercises, children are encouraged to think about their behaviour, understand the feelings of others and learn how their actions can affect people around them. The sessions also focus on developing good habits, positive attitudes and responsible behaviour.

- **Positive Youth Development**

Udayan follows a Positive Youth Development (PYD) approach to support children in building their confidence, skills and potential. The focus is not only on education but also on helping children develop social skills, life skills, confidence, responsibility and healthy relationships. Children at Udayan are given opportunities to identify their interests, learn new skills, take responsibility and participate in decisions that affect them. Activities such as the Children's Club, sports, cultural programmes and group activities give children opportunities to express their views, work as a team and learn through participation.

The Children's Club provides an important platform for children to take part in activities and decision-making. Children are encouraged to share their ideas, discuss issues, take up responsibilities and work together to find solutions. Through these activities, they learn leadership, teamwork, communication and responsibility. Udayan also provides opportunities for children to explore their interests and prepare for their future through vocational and professional courses, digital skills, communication and grooming sessions, sports, creative activities and career exposure.

Overall, Positive Youth Development at Udayan aims to create an environment where children feel supported, valued and heard. It encourages them to recognise their strengths, take responsibility and gradually develop into confident, responsible and independent young adults.





Finding Her Voice Through Art

Sujata Giri is a Class X student at Udayan. She comes from Debipur Leprosy Colony in Purba Medinipur and grew up in a family facing many difficulties. Her father is affected by leprosy and has severe disability in his legs. Leprosy can damage the nerves and gradually reduce sensation in the affected parts of the body. When the damage becomes severe, it can sometimes lead to permanent disability or even amputation. Sujata's father has lost part of his leg because of complications related to leprosy.

Despite his disability, he continues to take up whatever labour work he can find to support his family. At times, he even does work that is physically difficult for him because of his condition. Living with poverty and struggling to meet basic needs often created stress within the family. Frequent conflicts between her parents made Sujata's childhood emotionally difficult.

From an early age, Sujata found comfort in drawing. Whenever she felt sad or disturbed, she would sit quietly with her pencils and colours. Drawing gave her a way to express feelings that she could not always put into words. Slowly, what began as a way of finding comfort became a deep passion.

When Sujata joined Udayan, she received opportunities to develop her interests through regular training in art and dance. With encouragement from her teachers and caregivers, her confidence and creativity began to grow. She started creating paintings, handmade greeting cards, decorative items, and crafts using recycled and waste materials.

Many of her creations have been displayed at exhibitions organised by Udayan for donors and supporters and have also been used as gifts on different occasions. Alongside art, Sujata discovered another passion—Kathak dance. She has received regular training at Udayan and has become one of the enthusiastic participants in cultural programmes.

She has performed at Udayan as well as at events outside the campus, including donor gatherings and school functions. Each performance has helped her become more confident and overcome her hesitation.

One of the most special moments in Sujata's journey came recently when twelve of her portrait paintings were selected for a calendar by the Chairman of City of Joy Aid UK, with one of her paintings featured for each month of the year. For Sujata, this is much more than recognition of her artistic ability. She is now eagerly waiting for the calendar to be published and to see all twelve of her portraits featured across its pages. It is a moment she can be proud of - a reminder that something she started doing as a little girl to find comfort has now reached people far beyond her own community.

Today, Sujata dreams of continuing her education while developing her skills in art. She hopes to become a designer or professional artist and turn the passion she discovered as a child into a career.



Our Donors



5000KM

KANYAKUMARI -> KASHMIR

16.05.26



The Power of Individual Action

In January 2026, Om Satija, a 23-year-old Indian-Australian athlete from Melbourne, set out from Kanyakumari on an extraordinary 5,000-kilometre run to Kashmir. Conceived and organised by Om and his brother, Rajas, the One India Run was much more than an endurance challenge. It was a personal fundraising initiative to support children from leprosy-affected communities at Udayan and to bring greater visibility to a cause that remains largely hidden.

The idea grew from an experience Om had as a schoolboy visiting India. Seeing a person affected by leprosy left a lasting impression on him. Years later, he decided to use his passion for endurance running to do something about the stigma he had witnessed. The result was an ambitious plan to run nearly 50 kilometres every day, across the length of India.

From Kanyakumari to Kashmir, Om ran through 13 states, beginning his days as early as 4.30 a.m. and covering approximately 50 kilometres a day. Along the route, local communities, running groups and supporters joined him for stretches of the journey, while others followed and supported the campaign online. The run became a moving platform to start conversations about leprosy, resilience, fitness, social responsibility and the power of individual action.

The campaign gathered significant media attention across India and Australia. Coverage in publications including The Hindu and The Times of India, along with regional and international media, helped take the story to audiences far beyond Udayan's immediate community. The campaign was also featured in Australian media, including Indian Link and The West Australian.

Kolkata marked an important milestone in the journey. Om was welcomed by the city's running community through a special fitness and community event before travelling to Udayan to join its 56th Anniversary celebrations and meet the children. For the Udayan family, seeing the young athlete who had spent months running across India arrive at their home made the campaign deeply personal.

The journey finally culminated in Srinagar in May, after 111 days and a total of 5,035 kilometres. Om completed the final stretch in Kashmir, bringing to an end an extraordinary journey that had begun more than three months earlier at India's southernmost tip. Along the way, the campaign raised approximately ₹15 lakh for Udayan, through the generosity of individuals and communities in India and Australia.

But perhaps the most important achievement of the One India Run was what it demonstrated: the power of individual fundraising and determination to create meaningful change. Om and Rajas started with an idea, a cause they cared about and the willingness to put themselves behind it. They built a campaign, mobilised supporters, generated national attention and ultimately turned one young person's extraordinary physical effort into support for children at Udayan.

Udayan is deeply grateful to Om and Rajas Satija, along with the incredible volunteers and support team - Dillon Halder, Abhi Malik, Joseph Devraj and Narayan Behara - who made the journey possible; the local supporters who joined along the way; and every individual who donated or spread the message.

The One India Run showed that change does not always begin with a large organisation or a major campaign. Sometimes, it begins with one person deciding to act — and having the determination to keep going, one kilometre at a time.

Our People - Governing Body



K Mohanchandran - Chairperson

K Mohanchandran has 30+ years of experience in the hospitality industry and has worked at the Taj Group since 1989. Presently, he is the Area Director— Udaipur and Jodhpur and General Manager of the Lake Palace, Udaipur. An alumnus of the Institute of Hotel Management, Pusa, New Delhi, Mohanchandran has worked across all hotel functions and in multiple locations with the Taj Group. He is also a Board Member of the Hyderabad Conventions & Visitors Bureau, HCVB; and was the President of the Hotel & Restaurants Association of Telangana State for the period 2017-19.



Amrita Isaac Roy - Treasurer

Amrita Isaac Roy has 20+ years of work experience in the fields of social development and academics. She holds an MA in Political Science, an M.Phil in International Organisation and a B.Ed. She has been a Senior Research Analyst at the Institute of Economic Growth, Delhi, a Research Consultant with Swayam, Kolkata and a Human Rights Consultant with Centre for Developments and Human Rights, New Delhi. Presently, she is Dean of Modern English Academy (ICSE & ISC) Kolkata, and is responsible for all administrative and academic aspects.



Asmita Basu - Vice Chairperson

Asmita has 20+ years of experience in project management, evaluations, policy research, campaigning, advocacy and capacity development in the fields of gender and human rights. She has served as the Programmes Director at Amnesty International India and Coordinator of Lawyers Collective (Women's Rights Initiative). She has also volunteered, as Humanitarian Affairs Manager, with MSF (Holland) in Yemen. She has participated in UN organised expert group meetings on gender rights and was listed as a CEDAW expert for capacity development in the Asia-Pacific region. Asmita has been a Fulbright Nehru Professional Research Fellow (2009-10) at the Brooklyn Law School, New York and was awarded the British Chevening Human Rights Scholarship in 2000. Recently she Co-Founded 'GenderSphere.'



Dr Annamma S John - Secretary

Dr Annamma S John has 30 years work experience in clinical management of leprosy, training, monitoring and evaluation of leprosy and related programmes, research, and working with partners and communities. A graduate in Medicine from National Medical College and the School of Tropical Medicine, Annamma worked for 5 years in Mission Hospital at Shillong. She then worked in clinical and administrative roles in The Leprosy Mission Hospital, Kolkata for more than 20 years. She has worked in Bangladesh as an advisor for The Leprosy Mission Bangladesh and collaborated with the Government Leprosy programmes in training for staff in the National Leprosy Eradication Programme.

Our People - Governing Body



Rajkumar Fenn - Governing Body Member

Rajkumar Fenn has a total work experience of over 45 years and has worked extensively in the hospitality industry. His expertise lies in the field of marketing, sales and operations. He has a Bachelors degree in Commerce and has worked with some of the most widely known brands like Camellia Group, Rainbow Infrastructure & Housing Development Limited, IISD Edu World – Hospitality & Culinary Arts, CB Richard Ellis South Asia Pvt. Ltd, Ambuja Realty Ltd (previously known as Ganpati Greenfields Ltd), and Remington Rand of India Limited Calcutta. He also had a brief stint of around two years at an NGO, AG CARE, as a consultant to train the team to raise funds for the various projects of the NGO.



Nandita Dalal - Governing Body Member

Nandita Dalal has over 25 years of experience working at the intersection of development, corporate, and education sectors in India. She kick-started her career working for United Colours of Benetton as a brand manager, transitioning into education as a visiting faculty with Symbiosis University. It was soon after this that she took a leap into the development sector as Head of Fundraising for Concern India Foundation, and later as the Regional Representative in Mumbai for Charities Aid Foundation. She led client services and strategy at Innovaid Advisory Services - advising HNI and corporates on their philanthropy and CSR in India. Nandita later Co-Founded Dragonfly Advisory advising non profits on fundraising.



Mahua Hazarika - Governing Body Member

Mahua is an entrepreneur having founded Rickshaw, a creative design and digital firm. She's worked in both, advertising and marketing, and has a combined experience of 25 years. She did the rounds at McCann Erickson, Bates and Lowe among others, and then joined the marketing team at Beam Global on Teacher's Scotch Whisky. She was part of the marketing team that set up Vogue in India and then moved to Diageo, where she looked after the scotches portfolio. To identify problems or barriers, in terms of marketing and communication and then seek ways to overcome them is what gives her the greatest joy. Together with Rickshaw, Mahua has worked on several marketing initiatives for Non Profits such as Iskcon Food Relief Foundation, St Jude's Cancer Centres, Vanni, Caped and Udayan amongst others.

Our People - Leadership



K.L. George - Director

K. L. George is a seasoned development professional with over 30 years of experience in grassroots and international NGOs. George has led large-scale initiatives across child protection, alternative care, women's empowerment, health, WASH, climate change, livelihood promotion, and education. Most recently, he served as Village Director at SOS Children's Villages of India for a decade, leading programs in Delhi, Cochin, Tirupati, and Pondicherry. Prior to SOS, George worked for Compassion International as Partnership Facilitator Supervisor, overseeing child survival, youth development, livelihood, health, and education programs across North and West India. George also served as a Member of the Child Welfare Committee, Delhi, contributing his expertise to child protection systems.



Adrija Mitra - Assistant Director

Adrija has nearly 20 years' experience in the field of Child development, Child rights, Child protection and public health. She holds Msc. degree in Economics and completed her Post Graduation Diploma in Human Rights from Indian Institute of Human Rights. She has worked with corporate and international NGOS and has been working as a Programme Leader in different domains for last 12 years. She has worked with many renowned organizations like SOS Children's Villages of India, Catholic Relief Services, Hope Foundation, and Hindustan Latex Limited. She has done in-depth study in the field of community mobilisation, Self Help Group promotion, Participatory Rural Appraisal, capacity building & placement, vocational training and Government partnership.



Swapan Naiya - Operations & Health Manager

Swapan has over 45 years of dedicated experience working with children affected by leprosy. Specially trained in leprosy care and management, he has combined professional expertise with deep compassion to support some of the most vulnerable children and families. What makes Swapan's journey especially inspiring is that he was himself one of Udayan's first children.



Partha Sanyal - Senior Accountant

Partha holds a Bachelor's degree in Accountancy (B.Com. Hons.) from Calcutta University and brings over 22 years of experience in financial management, accounting, and compliance. Over the course of his career, he has worked with both corporate and non-profit organizations, giving him a well-rounded understanding of diverse financial systems and operational frameworks.



Treasurer's Report

It is with great pleasure that I present the Treasurer's Report for the fiscal year 2025-26. This report provides an overview of Udayan's financial operations and management, highlighting our commitment to financial prudence, transparency, and accountability.

Financial Overview

1. Total Income: Total income for the year was ₹6,97,63,943, comprising donations, grants and other revenue streams. This represents a significant 94.45% increase over the previous year. The increase reflects strong donor support, including a significant bequest donation from Australia towards the overall development of Udayan, with a focus on the girls over a 5 year period; as well as increased funding for long-overdue infrastructure improvements. These investments are helping to strengthen Udayan's physical infrastructure, increase our capacity, protect and maintain our assets, and create a safer, more comfortable and enabling environment for the children we serve.

2. Expenditure: Total expenditure for the year amounted to ₹4,08,26,378. Funds were allocated across core programme activities and essential infrastructure and operational investments.

- **Programme Expenses** – 73.4% of total expenditure was directly allocated to Udayan's core programmes and services, reflecting our commitment to maximising impact for children.
- **Infrastructure Development** – 26.6% of expenditure supported essential infrastructure, sustainability and operational improvements.

a) Construction & Facility Upgrades: This included construction of a new building, renovation of Cottages 1 and 3, installation of marble flooring in the dining hall and a new modular kitchen, and completion of the boundary wall and fencing.

b) Sustainability & Operational Assets:

Investments included a new solar power system and agricultural equipment.

c) Transportation: A new Scorpio vehicle was purchased to strengthen Udayan's transportation capacity.

3. Corpus Fund: The corpus fund was stable and maintained through the financial year.

Fundraising Efforts

- **Individual Donations:** We extend our deepest appreciation to our individual donors, whose generous support through both one-time and recurring contributions continues to play an important role in sustaining Udayan's work.
- **Foundation & Institutional Support:** We are grateful to the foundations and institutional partners whose financial and programme support has strengthened Udayan's work and enabled key initiatives and improvements.
- **Corporate Partnerships:** Our corporate partners provided valuable financial and in-kind support, helping strengthen Udayan's programmes, infrastructure and services.
- **Public Sector Support:** We are grateful for the support of public sector organisations, whose contributions have helped us strengthen our programmes and continue providing care and opportunities to children at Udayan.

Treasurer's Report

Financial Transparency & Governance

- **Audit and Compliance:** Our financial records underwent a rigorous statutory audit conducted by independent professionals to ensure accuracy and compliance with relevant regulatory standards.
- **Board Oversight:** The Board provided oversight to ensure all financial decisions aligned with Udayan's mission and strategic objectives.
- **Strengthening Existing Process:** The purchase process and vendor payments processes were made more robust.

Future Financial Focus

As we move forward, our key financial priorities are to improve processes and internal controls:

- **Software Customisation:** We will customise our financial software to ensure better oversight regarding Tally ERP, payroll management, vendor/ TDS management, SOPs, and statutory compliance.
- **Donor Relations:** We are focusing on more effective usage of financial accounting software for donor-wise budgeting, fund allocation, and reporting to maintain transparency.

- **Corpus Building:** We will focus on building and growing Udayan's corpus to create a stronger long-term financial foundation for the organisation. A larger corpus will help generate sustainable income, provide greater financial stability and resilience, and reduce dependence on annual fundraising for core operations. This will be pursued through dedicated fundraising efforts and strategic engagement with donors, foundations, institutions and other supporters.

Finally, I would like to express my gratitude to all our stakeholders for their support and trust, which enables Udayan to positively impact the lives of the children and the community we serve.

Amrita Isaac Roy
TREASURER





Audited Accounts

S. Bhalotia & Associates
CHARTERED ACCOUNTANTS



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INDEPENDENT AUDITOR'S REPORT

To
The Members of

Udayan

Report on the audit of the Financial Statements

We have audited the accompanying financial statements of the UDAYAN, P.O Vill-Sewli, Telinipara, Barrackpore, Kolkata-700121 which comprise the Balance Sheet as at 31st March 2026, the Income and Expenditure account and Receipt & Payment Accounts for the year ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and presentation of Financial Statements that give a true and fair view of the financial position, financial performance and cash flow in accordance with the accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records and preventing and detecting frauds and other irregularities, selection and application of appropriate accounting policies making judgement and estimate that are reasonable and prudent and design, implementation and maintenance of adequate internal financial control that are operating effectively for insuring the accuracy and completeness of the accounting records relevant to the preparation and presentation of the financial statements that give a true and fair view and free from material misstatement whether due fraud or error.

Auditor's Responsibilities

Our responsibility is to express an opinion on these financial statement based on our audit. We have taken into account the accounting and auditing standard and matters which are required to be included in the audit report. We concluded our audit in accordance with the standards on auditing specified by Institute of Chartered Accountant of India. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statement are free from material misstatement.



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An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in Financial Statements. The procedures selected depends on the auditor's judgement, including the assessment of risk of material misstatement of the Financial Statement, whether due to fraud or error. In making those risk assessment, the auditor considers internal financial control relevant to the preparation of Financial Statement that give a true & fair view in order to design audit procedures that are appropriate in circumstances. An audit also includes evaluating the appropriateness of accounting estimates made by the management, as well as evaluating the overall presentation of the Financial Statement.

We believe that the audit evidence which we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Financial Statement.

Opinion

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statement give the information required by the W.B societies registration act, 1961 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India except those stated in note below :

1. In the case of The Balance sheet, of the state of affairs of the society as at 31st March 2026
2. In the case of The Income & Expenditure accounts, of the Surplus (Combined) for the year ended on that date



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Report on Other Legal and Regulatory Requirements

A. As required by W.B societies registration act 1961, we report that:

- We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
- In our opinion, proper books of account, as required by law have been kept by the society so far as it appears from our examination of those books.
- The Balance Sheet, the Statement of Income & Expenditure and the Receipts and Payment dealt with by this Report are in agreement with the relevant books of account;
- In our opinion, the aforesaid financial statements comply with the accounting Standards specified by the Institute Chartered Accountants of India.

Date : 20.08.2026

Place : Kolkata

For S. Bhalotia & Associates
Chartered Accountants

PTN : 325040E



CA Debajit Pal

M.No. 322586

UDIN -26322586HOKGS8877

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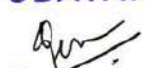
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Audited Accounts

Udayan				
P.O.+VILL-SEWLI, TELINIPARA, BARRACKPORE, KOLKATA - 700 121				
Balance Sheet as at 31st March 2026				
(Amount in Rs.)				
Particulars	Note	31 March 2026	31 March 2025	
I Sources of Funds				
(a) Unrestricted Funds	3	8,79,02,993	5,12,10,654	
		8,79,02,993	5,12,10,654	
2 Current liabilities				
(a) Payables	4	11,33,215.00	12,36,624	
(b) Other current liabilities	6	1,70,064.00	1,65,200	
(c) Short-term provisions	5	14,94,670.00	12,48,652	
		27,97,949.00	26,50,476	
Total		9,07,00,942	5,38,61,130	
II Application of Funds				
1 Non-current assets				
(a) Property, Plant and Equipment and Intangible assets	7			
(i) Property, Plant and Equipment		4,01,67,350	3,45,27,013	
(ii) Intangible assets		74,185	27,877	
(iii) Capital work in progress		37,86,407		
(b) Non-current investments	8	4,09,48,911	1,13,81,505	
		8,49,76,853	4,59,36,395	
2 Current assets				
(a) Inventories		5,58,310	5,20,858	
(b) Cash and bank balances	9	46,25,546	57,30,499	
(c) Short Term Loans and Advances	10	5,40,233	16,73,378	
		57,24,089	79,24,735	
Total		9,07,00,942	5,38,61,130	
Brief about the Entity	1			
Summary of significant accounting policies	2			
The accompanying notes are an integral part of the financial statements				
The accompanying notes form integral part of the financial statements As per our Report of even date.				
For. S.Bhalotia & Associates Chartered Accountants Firm's Registration No. 322586 Debajit Pal CA. Debajit Pal (Partner) Membership No. 322586 Place: Kolkata UDIN: 26322586ITOKG9S8877 Date : 20/08/2026		For and on behalf of the Board For UDAYAN  Chairperson Kotiarapurath Mohan Chandram (Chairperson) UDAYAN  K. L. Geroje (Director)		

Audited Accounts

Udayan				
P.O.+VILL-SEWLI, TELINIPARA, BARRACKPORE, KOLKATA - 700 121				
Income and Expenditure for the year ended 31st March, 2026				
(Amount in Rs.)				
	Particulars	Note	31 March 2026	31 March 2025
I	Income			
(a)	Donations and Grants		6,81,29,469	3,48,54,478
II	Other Income	11	16,34,474	10,19,863
III	Total Income (I+II)		6,97,63,943	3,58,74,340
IV	Expenses:			
(a)	Employee benefits expense	12	31,29,431	6,83,488
(b)	Depreciation and amortization expense	13	31,74,512	24,34,748
(c)	Other expenses	14	9,54,462	5,31,635
(d)	Religion/charitable expenses	15	2,58,13,199	2,87,14,861
	Total expenses		3,30,71,604	3,23,64,732
V	Excess of Income over Expenditure for the year before exceptional and extraordinary items (III- IV)		3,66,92,339	35,09,608
VI	Exceptional items (specify nature & provide note/delete if none)			-
VII	Excess of Income over Expenditure for the year (V-VI)		3,66,92,339	35,09,608
	Appropriations Transfer to funds, e.g., Building fund			
	Transfer from funds			
	Balance transferred to General Fund		3,66,92,339	35,09,608
			3,66,92,339	35,09,608
	The accompanying notes are an integral part of the financial statements			

The accompanying notes form integral part of the financial statements
As per our Report of even date.

For. S.Bhalotia & Associates
Chartered Accountants
Firm's Registration No. 26322586

CA. Debajit Pal
(Partner)
Membership No. 322586
Place: Kolkata
UDIN: 26322586IIOKGS8877
Date : 20/08/2026

For and on behalf of the Board
For UDAYAN

Kottapurath Mohanchandram
(Chairperson)
K. L. Geroge
(Director)

Remembering Mrs. Lallita Stevens

With deep sadness, the Udayan family mourns the passing of Mrs. Lallita Stevens, a founder member of Udayan and a devoted leader who served as Secretary of its Governing Body for more than 20 years. Mrs. Stevens passed away on 23 May 2026, leaving behind a remarkable legacy of service, compassion and commitment to the children and families of Udayan.

Born on 29 July 1938, Mrs. Stevens served as a teacher at St. James' School, Kolkata, in Entally, from 1977 until her retirement. She dedicated many years to teaching and guiding young students. Alongside her late husband, the Rev. James Stevens, she was instrumental in founding Udayan and devoted much of her life to the upliftment of underprivileged children.

As Secretary of Udayan's Governing Body for more than two decades, Mrs. Stevens played an important role in guiding the organisation through many years of its development.

She was remembered for her dedication, patience and gentle nature, and was a constant source of encouragement and inspiration to the Udayan family.

Following the passing of Rev. James Stevens, Mrs. Stevens spent a few years in the UK before returning to India. From 2022 until her passing, she lived at The Mary Cooper Homes in Kolkata. Her son, Ashwini Stevens, was by her side when she passed away.

Her passing marks the end of an era for Udayan. Her contribution to the organisation and her lifelong commitment to children in need will remain an enduring part of its history and legacy. She will be deeply missed by the entire Udayan family.







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